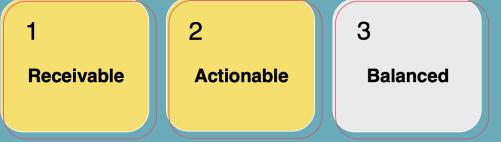


Feedback Skills Key Points

Tip: Bookmark or print this overview for easy reference. See Grid on page two. Add a calendar reminder to pull feedback regularly!

<h2>Feedback Lab</h2> <p>Brain-friendly ways to give, receive, and optimize any feedback message</p> 	<h3>Today's topics</h3> 	<h3>Make it receivable</h3> <p>1a. Micro-yes</p> <ul style="list-style-type: none"> • Can we do a quick check-in on...? • Do you have some time to talk about...? • I have some feedback on... Can I share it with you? 			
<h3>Make it receivable</h3> <p>1b. Behavior (not person)</p> <p>✖ Talk about what they <i>do</i>, not who they <i>are</i></p> <div style="display: flex; justify-content: space-around;"> <div style="border: 1px solid #ccc; padding: 5px;"> 1. You are too sloppy. 2. You aren't realistic. 3. You were rude. 4. You are awesome. </div> <div style="border: 1px solid #ccc; padding: 5px; text-align: center;">  1. Your email is too sloppy. 2. Your proposal isn't realistic. 3. Your tone is always unfriendly. 4. Your summary is awesome. </div> </div>	<h3>Make it receivable</h3> <p>1c. Deblur</p> <p>👉 Find the blur words. <u>Mentally underline!</u></p> <div style="border: 1px solid #ccc; padding: 5px; text-align: center;"> 1. Your email is too sloppy. 2. Your proposal isn't realistic. 3. Your tone is always unfriendly. 4. Your summary is awesome. </div> <p>Source: Correll & Simard, 2016</p> 	<h3>Today's topics</h3> 			
<h3>Make it actionable</h3> <p>2a. LifeLabs Playing Cards Method™</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 33%; text-align: center;">  CLUB: Blurry critique  HEART: Blurry praise  SPADE: Specific critique  DIAMOND: Specific praise </td> <td style="width: 33%; text-align: center;">  </td> <td style="width: 33%; text-align: center;">  </td> </tr> </table>	 CLUB: Blurry critique  HEART: Blurry praise  SPADE: Specific critique  DIAMOND: Specific praise			<h3>Make it actionable</h3> <p>✖ Do not pad! State critiques clearly.</p>	<h3>Make it actionable</h3> <p>2b. Impact statement</p> <div style="display: flex; justify-content: space-around;"> <div style="text-align: center;"> <p>Specify behavior to repeat/diminish</p>  </div> <div style="text-align: center;"> <p>Add an impact statement</p>  <div style="border: 1px solid #ccc; padding: 5px; text-align: center;"> “ I noticed you gathered the data into a 1-pager and presented a list of actions to take. </div> <div style="border: 1px solid #ccc; padding: 5px; text-align: center;"> It will make it much easier to make an efficient decision! </div>  </div> </div> <p>Source: Langer, Blank, & Chanowitz, 1978</p>
 CLUB: Blurry critique  HEART: Blurry praise  SPADE: Specific critique  DIAMOND: Specific praise					



<h2>Today's topics</h2> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;"> 1 ✓ Receivable </div> <div style="text-align: center;"> 2 ✓ Actionable </div> <div style="text-align: center;"> 3 Balanced </div> </div>	<h2>Make it balanced</h2> <p>3a. Balanced viewing</p>  <p>The takeaway: Notice what people do well + strengthen their strengths!</p>	<h2>Make it balanced</h2> <p>3b. Balanced dialogue</p> <p>Ask Tell Ask</p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="border: 1px solid #ccc; padding: 5px; text-align: center;"> Micro-yes </div> <div style="text-align: center;"> + </div> <div style="border: 1px solid #ccc; padding: 5px; text-align: center;"> Behavior + Impact </div> <div style="text-align: center;"> + </div> <div style="border: 1px solid #ccc; padding: 5px; text-align: center;"> Questions <ul style="list-style-type: none"> • What are your thoughts? • How do you see it? • How can you do it more / differently in the future? </div> </div>																
<h2>Make it balanced</h2> <p>3c. Balanced feedback culture</p> <ul style="list-style-type: none"> • Give feedback well • Ask for feedback well • Receive feedback well 	<h2>Have feedback? Use this:</h2>  <p>Feedback Prep Grid</p> <table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 25%;">1. Major yes</th> <th style="width: 25%;">2. Behavior</th> <th style="width: 25%;">3. Impact statement</th> <th style="width: 25%;">4. Question</th> </tr> </thead> <tbody> <tr> <td> SAMPLE A: This is a good example of what I want to do after your presentation to you. </td> <td> Behavior Focus on behavior, not personality </td> <td> Impact statement Why does this matter? </td> <td> Question Check in with the receiver </td> </tr> <tr> <td> Sample B: Can share some thoughts with you after the meeting. </td> <td> Behavior Focus on behavior, not personality </td> <td> Impact statement Feedback is important to help me grow as a leader. </td> <td> Question What do you think our projects should be working on? </td> </tr> <tr> <td> Sample C: Can share some thoughts with you after the meeting. </td> <td> Behavior Focus on behavior, not personality </td> <td> Impact statement Feedback is important to help me grow as a leader. </td> <td> Question Can we agree to... </td> </tr> </tbody> </table> <p>(You'll receive this grid and all key slides.)</p>	1. Major yes	2. Behavior	3. Impact statement	4. Question	SAMPLE A: This is a good example of what I want to do after your presentation to you.	Behavior Focus on behavior, not personality	Impact statement Why does this matter?	Question Check in with the receiver	Sample B: Can share some thoughts with you after the meeting.	Behavior Focus on behavior, not personality	Impact statement Feedback is important to help me grow as a leader.	Question What do you think our projects should be working on?	Sample C: Can share some thoughts with you after the meeting.	Behavior Focus on behavior, not personality	Impact statement Feedback is important to help me grow as a leader.	Question Can we agree to...	<h2>Your mission!</h2>  <p>This week:</p> <ul style="list-style-type: none"> • Give a diamond. • Pull feedback.
1. Major yes	2. Behavior	3. Impact statement	4. Question															
SAMPLE A: This is a good example of what I want to do after your presentation to you.	Behavior Focus on behavior, not personality	Impact statement Why does this matter?	Question Check in with the receiver															
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Feedback Prep Grid

1. Micro-Yes	2. Behavior	3. Impact statement	4. Question
<p>1. Micro-Yes</p> <ul style="list-style-type: none"> • Get buy-in • Reduce mystery / allow prep <p>EXAMPLE A: Do you have 10 minutes to talk about your last email to Jill?</p>	<p>2. Behavior</p> <ul style="list-style-type: none"> • Focus on behavior, not person • Deblur <p>I noticed you replied to her email three days after she sent it.</p>	<p>3. Impact statement</p> <ul style="list-style-type: none"> • Why does this matter? • Who is affected by it? <p>I mention it because she can't move forward without your reply, so it might delay her team.</p>	<p>4. Question</p> <ul style="list-style-type: none"> • Check how they see it • Agree to an action plan <p>What do you think our process should be moving forward?</p>
<p>EXAMPLE B: Can I share some thoughts with you about that meeting?</p>	<p>During the meeting you announced to everyone that there is a delayed schedule before letting me know.</p>	<p>I bring it up because we looked uncoordinated in front of our clients, which can impact their trust.</p>	<p>How do you see it? Can we agree to...?</p>

